



**FINANCIAL STATEMENTS
AND SUPPLEMENTAL SCHEDULE**

DECEMBER 31, 2018 and 2017

WITH

INDEPENDENT AUDITOR'S REPORT

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
Tulsa Area United Way

Report on the Financial Statements

We have audited the accompanying financial statements of Tulsa Area United Way, which comprise the statements of financial position as of December 31, 2018 and 2017, the related statements of activities, cash flows and functional expenses for the years then ended and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Tulsa Area United Way as of December 31, 2018 and 2017, and the results of its activities and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matter

Our audits were conducted for the purpose of forming an opinion on the financial statements taken as a whole. The supplemental schedule of allocations, designations and other funding is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Hogan Taylor LLP

Tulsa, Oklahoma
May 15, 2019

TULSA AREA UNITED WAY
STATEMENTS OF FINANCIAL POSITION
December 31, 2018 and 2017

| | 2018 | 2017 |
|--|----------------------|----------------------|
| Assets | | |
| Cash and cash equivalents | \$ 10,457,894 | \$ 10,004,091 |
| Pledges receivable, net | 14,855,285 | 16,947,998 |
| Other receivables | 25,838 | 74,777 |
| Prepaid expenses | 19,737 | 24,328 |
| Other assets | 76,000 | 54,500 |
| Investments, at fair value | 9,112,220 | 8,580,738 |
| Beneficial interest in assets held by others | 1,492,829 | 1,635,769 |
| Land, building and equipment, net | 415,043 | 416,763 |
| | \$ 36,454,846 | \$ 37,738,964 |
| Liabilities and Net Assets | | |
| Liabilities: | | |
| Accounts payable and accrued expenses | \$ 49,376 | \$ 127,137 |
| Allocations payable to agencies | 19,692,462 | 19,877,966 |
| | 19,741,838 | 20,005,103 |
| Net assets: | | |
| Without donor restrictions | 12,561,668 | 12,359,404 |
| With donor restrictions: | | |
| Restricted for specified purposes or time | 3,151,340 | 4,374,457 |
| Restricted in perpetuity - endowment | 1,000,000 | 1,000,000 |
| | 16,713,008 | 17,733,861 |
| Total net assets | \$ 36,454,846 | \$ 37,738,964 |
| Total liabilities and net assets | \$ 36,454,846 | \$ 37,738,964 |

TULSA AREA UNITED WAY
STATEMENTS OF ACTIVITIES

Years ended December 31, 2018 and 2017

| | 2018 | | | 2017 | | |
|--|-------------------------------|----------------------------|---------------|-------------------------------|----------------------------|---------------|
| | Without Donor Restrictions | With Donor Restrictions | Total | Without Donor Restrictions | With Donor Restrictions | Total |
| Public Support and Revenues | | | | | | |
| Campaign revenue applicable to current fiscal year: | | | | | | |
| Public support received - current year | \$ 1,029,040 | \$ - | \$ 1,029,040 | \$ 988,261 | \$ - | \$ 988,261 |
| Public support received in prior year - released from restrictions | 5,333,208 | (5,333,208) | - | 5,145,183 | (5,145,183) | - |
| Total public support - current year | 6,362,248 | (5,333,208) | 1,029,040 | 6,133,444 | (5,145,183) | 988,261 |
| Provision for uncollectible pledges | (1,289,161) | 973,751 | (315,410) | (1,102,596) | 971,669 | (130,927) |
| Total campaign revenue - current year | 5,073,087 | (4,359,457) | 713,630 | 5,030,848 | (4,173,514) | 857,334 |
| Campaign revenue applicable to next fiscal year: | | | | | | |
| Public support | 19,608,817 | 4,105,955 | 23,714,772 | 19,250,954 | 5,333,208 | 24,584,162 |
| Less: donor designations to agencies | (642,720) | - | (642,720) | (718,255) | - | (718,255) |
| Less: allowance for uncollectible pledges | - | (954,615) | (954,615) | - | (973,751) | (973,751) |
| Total campaign revenue - to be used in next fiscal year | 18,966,097 | 3,151,340 | 22,117,437 | 18,532,699 | 4,359,457 | 22,892,156 |
| Contributions, other than campaign revenue | 161,750 | - | 161,750 | 151,500 | 15,000 | 166,500 |
| Grant revenue | 27,343 | - | 27,343 | 26,416 | - | 26,416 |
| Net investment return | 43,128 | - | 43,128 | 323,894 | - | 323,894 |
| In-kind donations | 119,500 | - | 119,500 | 160,300 | - | 160,300 |
| Miscellaneous | 84,011 | - | 84,011 | 44,976 | - | 44,976 |
| Net assets released from restrictions | 15,000 | (15,000) | - | 18,747 | (18,747) | - |
| Total public support and revenues | 24,489,916 | (1,223,117) | 23,266,799 | 24,289,380 | 182,196 | 24,471,576 |
| Program and Supporting Service Expenses | | | | | | |
| Program services: | | | | | | |
| Allocations, designations and other funding | 21,141,014 | - | 21,141,014 | 20,982,460 | - | 20,982,460 |
| Less: donor designations to agencies | (642,720) | - | (642,720) | (718,255) | - | (718,255) |
| Net allocations, designations and other funding | 20,498,294 | - | 20,498,294 | 20,264,205 | - | 20,264,205 |
| Community impact | 840,513 | - | 840,513 | 849,671 | - | 849,671 |
| Total program services | 21,338,807 | - | 21,338,807 | 21,113,876 | - | 21,113,876 |
| Supporting services: | | | | | | |
| Fundraising | 1,833,802 | - | 1,833,802 | 1,794,093 | - | 1,794,093 |
| Management and general | 1,115,043 | - | 1,115,043 | 1,129,099 | - | 1,129,099 |
| Total supporting services | 2,948,845 | - | 2,948,845 | 2,923,192 | - | 2,923,192 |
| Total program and supporting service expenses | 24,287,652 | - | 24,287,652 | 24,037,068 | - | 24,037,068 |
| Change in net assets | 202,264 | (1,223,117) | (1,020,853) | 252,312 | 182,196 | 434,508 |
| Net assets - beginning of year | 12,359,404 | 5,374,457 | 17,733,861 | 12,107,092 | 5,192,261 | 17,299,353 |
| Net assets - end of year | \$ 12,561,668 | \$ 4,151,340 | \$ 16,713,008 | \$ 12,359,404 | \$ 5,374,457 | \$ 17,733,861 |

See notes to financial statements.

TULSA AREA UNITED WAY

STATEMENTS OF CASH FLOWS

Years ended December 31, 2018 and 2017

| | 2018 | 2017 |
|---|----------------|---------------|
| Cash Flows from Operating Activities | | |
| Change in net assets | \$ (1,020,853) | \$ 434,508 |
| Adjustments to reconcile change in net assets to net cash provided by operating activities: | | |
| Provision for uncollectible pledges | (1,270,025) | (1,104,678) |
| Net unrealized and realized (gain) loss on investments | 122,874 | (181,180) |
| Depreciation expense | 92,999 | 109,496 |
| Change in assets and liabilities: | | |
| Pledges receivable | 3,362,738 | 1,957,266 |
| Other receivables | 48,939 | (13,410) |
| Prepaid expenses | 4,591 | 2,504 |
| Other assets | (21,500) | (54,500) |
| Accounts payable and accrued expenses | (77,761) | (1,696) |
| Allocations payable to agencies | (185,504) | 305,274 |
| | 1,056,498 | 1,453,584 |
| Cash Flows from Investing Activities | | |
| Proceeds from maturities of investments | 1,564,760 | 833,427 |
| Purchases of investments | (2,076,176) | (553,545) |
| Purchases of equipment | (91,279) | (60,442) |
| | (602,695) | 219,440 |
| Net cash provided by (used in) investing activities | (602,695) | 219,440 |
| Net change in cash and cash equivalents | 453,803 | 1,673,024 |
| Cash and cash equivalents, beginning of year | 10,004,091 | 8,331,067 |
| Cash and cash equivalents, end of year | \$ 10,457,894 | \$ 10,004,091 |

TULSA AREA UNITED WAY
STATEMENTS OF FUNCTIONAL EXPENSES
Years ended December 31, 2018 and 2017

| | 2018 | | | | 2017 | | | |
|--|---------------------|------------------------------|---------------------|---------------------------------|---------------------|------------------------------|---------------------|---------------------------------|
| | Supporting Services | | | Total Functional Expenses | Supporting Services | | | Total Functional Expenses |
| | Fundraising | Management and General | Community Impact | | Fundraising | Management and General | Community Impact | |
| Salaries | \$ 990,286 | \$ 573,491 | \$ 554,384 | \$ 2,118,161 | \$ 1,037,913 | \$ 571,452 | \$ 535,440 | \$ 2,144,805 |
| Employee retirement benefits | 72,042 | 54,444 | 38,817 | 165,303 | 31,154 | 55,694 | 40,911 | 127,759 |
| Other employee benefits | 197,832 | 83,244 | 84,742 | 365,818 | 151,841 | 74,777 | 64,751 | 291,369 |
| Payroll taxes and other | 67,437 | 36,775 | 39,654 | 143,866 | 64,938 | 38,736 | 38,456 | 142,130 |
| Total salaries and related expenses | 1,327,597 | 747,954 | 717,597 | 2,793,148 | 1,285,846 | 740,659 | 679,558 | 2,706,063 |
| Professional fees and contract services | 29,333 | 46,759 | 22,527 | 98,619 | 6,575 | 42,216 | 65,316 | 114,107 |
| Advertising and promotion | 133,719 | 5,500 | 553 | 139,772 | 139,508 | 6,712 | 1,373 | 147,593 |
| Office | 9,262 | 29,758 | 3,326 | 42,346 | 8,943 | 35,499 | 2,579 | 47,021 |
| Information technology | 5,194 | 27,598 | 2,125 | 34,917 | 4,577 | 27,613 | 8,809 | 40,999 |
| Maintenance and general occupancy | 37,886 | 29,919 | 20,662 | 88,467 | 35,654 | 28,274 | 21,393 | 85,321 |
| Equipment and service contracts | - | 17,035 | - | 17,035 | - | 11,471 | - | 11,471 |
| Travel | 7,097 | 3,259 | 1,249 | 11,605 | 8,671 | 7,014 | 851 | 16,536 |
| Subscriptions and organizational dues | 4,316 | 13,065 | 10,310 | 27,691 | 4,268 | 11,203 | 7,449 | 22,920 |
| Conferences, conventions and meetings | 11,512 | 10,586 | 6,645 | 28,743 | 12,831 | 8,494 | 13,164 | 34,489 |
| Special events | 117,522 | 19,654 | 9,037 | 146,213 | 113,464 | 25,467 | 5,600 | 144,531 |
| Special awards | 2,577 | 119 | 1,294 | 3,990 | 13,814 | 261 | 1,678 | 15,753 |
| United Way Worldwide dues | 101,144 | 126,431 | 25,286 | 252,861 | 106,289 | 132,862 | 26,572 | 265,723 |
| Depreciation | 46,593 | 26,504 | 19,902 | 92,999 | 53,653 | 40,514 | 15,329 | 109,496 |
| Miscellaneous | 50 | 10,902 | - | 10,952 | - | 10,840 | - | 10,840 |
| Total | \$ 1,833,802 | \$ 1,115,043 | \$ 840,513 | \$ 3,789,358 | \$ 1,794,093 | \$ 1,129,099 | \$ 849,671 | \$ 3,772,863 |

See notes to financial statements.

TULSA AREA UNITED WAY

NOTES TO FINANCIAL STATEMENTS

December 31, 2018 and 2017

Note 1 – Description of Organization and Summary of Significant Accounting Policies

Organization

Tulsa Area United Way (United Way) is a nonprofit, voluntary health and welfare organization formed to unite people and resources to improve lives and build a stronger community. United Way conducts an annual fundraising campaign and provides allocations to numerous partner agencies, funding for nonprofit organizations that collaborate to meet community challenges, venture grants to implement new and innovative solutions to social problems, and emergency funding in time of need. The management and administration is vested with a volunteer Board of Directors.

Basis of presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP). The financial statements do not include the accounts or activities of United Way's partner agencies.

Use of estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Net assets

Net assets are classified based on the existence or absence of donor-imposed restrictions as follows:

Without donor restrictions – Net assets that are not subject to donor-imposed stipulations, other restrictions, or whose restriction has been fulfilled. Revenues are generally reported as increases in net assets without donor restrictions unless the use of the related assets is limited by donor-imposed restrictions. Investment returns generated by unrestricted funds are classified as changes in net assets without donor restrictions.

With donor restrictions – Net assets whose use by United Way is subject to stipulations that can be fulfilled by actions of United Way or that expire with the passage of time. Net assets with donor restrictions also include amounts received or pledged in the current year annual campaign to fund subsequent year operations. When a restriction expires or is met, net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the statement of activities as net assets released from restrictions. Some net assets with donor restrictions include a stipulation that assets provided be maintained permanently (perpetual in nature) by United Way. These assets are held in an endowment fund investment account. There are no donor restrictions on the use of income earned on the account.

Cash and cash equivalents

United Way classifies all highly liquid investments with original maturities of three months or less as cash equivalents. Cash and cash equivalents are carried at cost, which approximates fair value.

Investments

Investments are presented at estimated fair value, based on quoted market prices. Income from, and gains or losses on, investments are reported as follows:

- Increases in net assets with donor restrictions if the terms of the gift that gave rise to the investment or applicable law require a portion of income or gains be added to the principal of a permanent endowment. Additionally, investment income is reported as an increase in net assets with donor restrictions if the terms of the gift or applicable law impose restrictions on the use of the income. United Way's endowment fund agreement does not restrict the use of its related income.
- Increases in net assets without donor restrictions in all other cases.

Generally, losses on the investments of restricted endowments reduce net assets with donor restrictions to the extent donor-imposed restrictions on net appreciation of investments have not been met before the loss occurs. Any remaining losses reduce net assets without donor restrictions, but can be restored through subsequent investment gains.

Credit and market risk

Financial instruments which potentially subject United Way to concentration of credit and market risk consist primarily of cash and cash equivalents, pledges receivable and investments.

United Way maintains its cash and cash equivalents in Federal Deposit Insurance Corporation bank deposit accounts with the exception of a collateralized daily sweep account. Daily balances on that account are collateralized by 102% of acceptable securities.

Pledges receivable are due from a large number of donors in the Tulsa area, including recurring donations from individuals and companies, and collection of such pledges receivable is subject to local economic conditions and events.

Investments, other than those in the endowment fund, are to be invested in short-term instruments which provide the ready availability of cash to fund operational needs while maximizing return, minimizing risk and ensuring appropriate safety of the funds. Upon approval by the United Way Finance and Audit Committee (the Committee), United Way may invest a certain percentage in longer term instruments, with maturities not to exceed 24 months. The percentage approved by the Committee as of December 31, 2018 is 15%.

Campaign pledges

United Way conducts an annual campaign to raise funds for allocations to Tulsa area partner agencies and funding to other social services organizations in the subsequent calendar year. Pledges are recorded as receivables upon receipt of formal pledge documentation and allowances are provided for amounts estimated to be uncollectible. The uncollectible estimate is based upon a historical loss percentage of total public support including donor designations as well as current economic conditions.

Functional expenses

Expenses are allocated to the various supporting services on a systematic basis. Depreciation expense is allocated to the various functions based on estimated facility usage.

All functions are charged for specific direct expenses, except for maintenance and general occupancy and salary expenses. Salary, maintenance and general occupancy expenses are allocated based on the individual personnel who work in each function.

Land, building and equipment

Land, building and equipment is reported at cost less accumulated depreciation. Donated fixed assets are recorded at fair value at the time of donation. Depreciation is based upon estimated useful lives ranging from 3 to 30 years using the straight-line method. Maintenance, repairs and minor replacements are expensed as incurred.

Long-lived asset impairment

United Way evaluates the carrying amount of its land, building and equipment on an annual basis or whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable from cash flows generated by future activities. No impairments were recorded in 2018 or 2017.

Allocations to partner agencies

Prior to commencement of the campaign, funds are conditionally allocated to partner agencies and other social service organizations in accordance with United Way Community Investments Committee recommendations and Board of Directors authorization. Allocations are recognized as an expense and allocations payable in the year of the annual campaign as all substantive conditions related to the allocations have been satisfied. Contributions received with donor designations are shown as a reduction of revenues and expenses in "donor designations to agencies" on the statements of activities. These allocations are distributed to partner agencies and other social service organizations in the subsequent calendar year.

Income taxes

United Way is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code (the Code) and has been determined not to be a private foundation under Section 509(a) of the Code. As a result, as long as the United Way maintains its tax exemption, it will not be subject to income tax.

Donated services

Many volunteers donate substantial amounts of time toward the campaign, Community Investments Committee and various program activities. No amounts for these services are included in the financial statements, as a majority of these services do not require specialized skills as defined by the Financial Accounting Standards Board (FASB).

Accounting pronouncement adopted

In August 2016, the FASB issued ASU 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities (Topic 958)*. The ASU amends the current reporting model for nonprofit organizations and enhances their required disclosures. The major changes include: (a) requiring the presentation of only two

classes of net assets now entitled "net assets without donor restrictions" and "net assets with donor restrictions," (b) modifying the presentation of underwater endowment funds and related disclosures, (c) requiring the use of the placed in service approach to recognize the expirations of restrictions on gifts used to acquire or construct long-lived assets absent explicit donor stipulations otherwise, (d) requiring that all nonprofits present an analysis of expenses by function and nature in either the statement of activities, a separate statement, or in the notes and disclose a summary of the allocation methods used to allocate costs, (e) requiring the disclosure of quantitative and qualitative information regarding liquidity and availability of resources, (f) presenting investment return net of external and direct internal investment expenses, and (g) modifying other financial statement reporting requirements and disclosures intended to increase the usefulness of nonprofit financial statements. In addition, ASU 2016-14 removes the requirement that not-for-profit entities that chose to prepare the statements of cash flows using the direct method must also present a reconciliation (the indirect method). United Way adopted this ASU as of and for the year ended December 31, 2018.

New accounting pronouncement

In May 2014, the FASB issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers (Topic 606)*, requiring an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The updated standard will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective and permits the use of either a full retrospective or retrospective with cumulative effect transition method. ASU 2014-09 is effective for annual reporting periods beginning after December 15, 2018. United Way is evaluating the effect that the standard will have on the financial statements and related disclosures.

Subsequent events

Management has evaluated subsequent events through May 15, 2019, the date the financial statements were available to be issued.

Note 2 – Pledges Receivable

Pledges receivable consist of the following at December 31:

| | <u>2018</u> | <u>2017</u> |
|-------------------------------------|----------------------|----------------------|
| Current-year campaign | \$ 14,404,568 | \$ 16,720,577 |
| Prior-year campaigns | 2,404,219 | 2,200,138 |
| | | |
| Total pledges receivable | 16,808,787 | 18,920,715 |
| Allowance for uncollectible pledges | (1,953,502) | (1,972,717) |
| | | |
| Pledges receivable, net | <u>\$ 14,855,285</u> | <u>\$ 16,947,998</u> |

Note 3 – Investments

Investments consist of the following at December 31:

| | 2018 | 2017 |
|---|----------------------|----------------------|
| Certificates of deposit | \$ 9,112,220 | \$ 8,570,822 |
| Equity securities | - | 9,916 |
| Endowment Fund investments: | | |
| Beneficial interest in assets held by others: | | |
| Cash management fund | 68,900 | 48,142 |
| Fixed income mutual funds | 476,416 | 476,765 |
| Equity mutual funds | 878,552 | 1,021,934 |
| Exchange-traded funds | 68,961 | 88,928 |
| | <u>1,492,829</u> | <u>1,635,769</u> |
| Total | <u>\$ 10,605,049</u> | <u>\$ 10,216,507</u> |

Net investment return for the years ended December 31 consists of:

| | 2018 | 2017 |
|------------------------------|------------------|-------------------|
| Interest and dividend income | \$ 166,002 | \$ 142,714 |
| Net unrealized gain (loss) | (129,509) | 179,856 |
| Net realized gain | 6,635 | 1,324 |
| | <u>\$ 43,128</u> | <u>\$ 323,894</u> |

Endowment funds

FASB provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA). This guidance requires specific disclosures about an organization's endowment funds (both donor-restricted endowment funds and board-designated endowment funds), whether or not the organization is subject to UPMIFA.

The Board of United Way has interpreted UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, United Way classifies as net assets with donor restriction (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

United Way's endowment funds consist of a donor-restricted endowment fund (Donor Endowment Fund) and a board-designated endowment fund (Designated Endowment Fund).

With respect to the Donor Endowment Fund, the spending policy allows for distributions of the lesser of 6% of the market value of the Donor Endowment Fund or the market value in excess of \$1,000,000. In

accordance with the donor's restrictions, the amount available for distribution cannot exceed an amount at any time that would have the effect of reducing the Donor Endowment Fund below \$1,000,000. The spending policy for the Designated Endowment Fund allows for distributions up to a maximum of 6% of the market value of the Designated Endowment Fund.

The Donor Endowment Fund and Designated Endowment Fund's investments are in a fund (TCF Fund) with Tulsa Community Foundation (the Foundation). The fair value of United Way's investments in the TCF Fund was \$1,492,829 and \$1,635,769 at December 31, 2018 and 2017, respectively. In unusual circumstances of need or opportunity, United Way may request a distribution of all or a portion of the TCF Fund upon two-thirds vote of United Way's Board of Directors. The Foundation may grant the request if it concludes the distribution is neither unreasonable nor inconsistent with the charitable purposes of the Foundation and United Way; however, the Foundation has the ultimate unilateral authority over and control of all property in the TCF Fund.

From time to time, the fair value of assets associated with the Donor Endowment Fund may fall below the level that the donor or UPMIFA requires United Way to retain as a fund of perpetual duration. Deficiencies of this nature are reported in net assets with donor restrictions. There was no such deficiency in 2018 or 2017.

Endowment fund net assets by type as of December 31, 2018, consist of the following:

| | Without Donor Restrictions | With Donor Restrictions | Total |
|---------------------------------|----------------------------------|----------------------------|---------------------|
| Donor-restricted endowment fund | \$ 304,352 | \$ 1,000,000 | \$ 1,304,352 |
| Board-designated endowment fund | 188,477 | - | 188,477 |
| | <u>\$ 492,829</u> | <u>\$ 1,000,000</u> | <u>\$ 1,492,829</u> |

Changes in endowment fund net assets for 2018 consist of the following:

| | Without Donor Restrictions | With Donor Restrictions | Total |
|--|----------------------------------|----------------------------|---------------------|
| Endowment fund net assets, January 1, 2018 | \$ 635,769 | \$ 1,000,000 | \$ 1,635,769 |
| Investment return: | | | |
| Investment income | 4,404 | 30,530 | 34,934 |
| Net depreciation | (16,354) | (106,520) | (122,874) |
| Total investment return | (11,950) | (75,990) | (87,940) |
| Withdrawals | (55,000) | - | (55,000) |
| Transfers | (75,990) | 75,990 | - |
| Total change | <u>(142,940)</u> | <u>-</u> | <u>(142,940)</u> |
| Endowment fund net assets, December 31, 2018 | <u>\$ 492,829</u> | <u>\$ 1,000,000</u> | <u>\$ 1,492,829</u> |

Endowment fund net assets by type as of December 31, 2017, consist of the following:

| | Without Donor Restrictions | With Donor Restrictions | Total |
|---------------------------------|----------------------------------|----------------------------|---------------------|
| Donor-restricted endowment fund | \$ 435,343 | \$ 1,000,000 | \$ 1,435,343 |
| Board-designated endowment fund | 200,426 | - | 200,426 |
| | <u>\$ 635,769</u> | <u>\$ 1,000,000</u> | <u>\$ 1,635,769</u> |

Changes in endowment fund net assets for 2017 consist of the following:

| | Without Donor Restrictions | With Donor Restrictions | Total |
|--|----------------------------------|----------------------------|---------------------|
| Endowment fund net assets, January 1, 2017 | \$ 447,086 | \$ 1,000,000 | \$ 1,447,086 |
| Investment return: | | | |
| Investment income | 3,970 | 28,533 | 32,503 |
| Net appreciation | 21,883 | 159,297 | 181,180 |
| Total investment return | 25,853 | 187,830 | 213,683 |
| Withdrawals | (25,000) | - | (25,000) |
| Transfers | 187,830 | (187,830) | - |
| Total change | <u>188,683</u> | <u>-</u> | <u>188,683</u> |
| Endowment fund net assets, December 31, 2017 | <u>\$ 635,769</u> | <u>\$ 1,000,000</u> | <u>\$ 1,635,769</u> |

Fair value measurement

The fair value measurement standards establish a consistent framework for measuring fair value and a fair value hierarchy based on the observability of inputs used to measure fair value. These inputs are summarized in the three broad levels listed below:

- Level 1 – quoted prices in active markets for identical securities.
- Level 2 – other significant observable inputs (including quoted prices for similar securities).
- Level 3 – significant unobservable inputs (including United Way's own assumptions in determining the value of investments).

Securities traded on a national securities exchange are valued at the last reported sales price on the last business day of the year. Securities traded in the over-the-counter market and listed securities for which no sales were reported on that date are valued at the last reported bid price.

The inputs or methodology used for valuing securities are not necessarily an indication of the risk associated with investing in those securities.

Following is a summary of the inputs used in valuing United Way's securities carried at fair value:

| As of December 31, 2018 | Fair Value Measurements | | | |
|--|-------------------------|---------------------|-------------|----------------------|
| | Level 1 | Level 2 | Level 3 | Total |
| Certificates of deposit | \$ 9,112,220 | \$ - | \$ - | \$ 9,112,220 |
| Beneficial interest in assets held by others | - | 1,492,829 | - | 1,492,829 |
| | <u>\$ 9,112,220</u> | <u>\$ 1,492,829</u> | <u>\$ -</u> | <u>\$ 10,605,049</u> |

| As of December 31, 2017 | Fair Value Measurements | | | |
|--|-------------------------|---------------------|-------------|----------------------|
| | Level 1 | Level 2 | Level 3 | Total |
| Certificates of deposit | \$ 8,570,822 | \$ - | \$ - | \$ 8,570,822 |
| Equity securities | 9,916 | - | - | 9,916 |
| Beneficial interest in assets held by others | - | 1,635,769 | - | 1,635,769 |
| | <u>\$ 8,580,738</u> | <u>\$ 1,635,769</u> | <u>\$ -</u> | <u>\$ 10,216,507</u> |

Beneficial interest in assets held by others (Beneficial Interest) is measured at fair value using Level 2 inputs. Since the Foundation maintains variance power for the beneficial interests it holds, there is no potential market for the Beneficial Interest or similar assets. Consequently, the valuation is determined by aggregating the valuation of the underlying investments of the Beneficial Interest. The fair values of the underlying investments are based on quoted prices from active and inactive markets.

Note 4 – Land, Building and Equipment

Land, building and equipment consists of the following at December 31:

| | 2018 | 2017 |
|---|--------------------|--------------------|
| Land | \$ 146,587 | \$ 146,586 |
| Land improvements | 25,087 | 20,719 |
| Building and improvements | 2,912,781 | 2,875,060 |
| Furniture and fixtures | 130,954 | 122,208 |
| Computer equipment and other | 294,181 | 270,442 |
| Automobiles | 15,591 | 15,591 |
| Total | <u>3,525,181</u> | <u>3,450,606</u> |
| Accumulated depreciation | <u>(3,110,138)</u> | <u>(3,033,843)</u> |
| Total land, building and equipment, net | <u>\$ 415,043</u> | <u>\$ 416,763</u> |

Note 5 – Retirement Plan

United Way has a 403(b) defined contribution thrift plan in which substantially all employees are eligible to participate. Employees may contribute to the plan and their contributions are matched by United Way, dollar for dollar, up to 4%. Additionally, contingent upon approval by the Compensation Committee,

United Way can choose to make a discretionary contribution to employees plans up to 4% of compensation, regardless of employee participation in the plan. United Way contributed \$165,303 and \$127,759 to the defined contribution thrift plan in 2018 and 2017, respectively.

Note 6 – Financial Assets and Liquidity Resources

As of December 31, 2018, financial assets and liquidity resources available within one year for general expenditures, such as operating expenses, were as follows:

| | |
|---|-----------------------------|
| Assets: | |
| Cash and cash equivalents | \$ 10,457,894 |
| Pledges receivables, net | 14,855,285 |
| Other receivables | 25,838 |
| Investments, at fair value | <u>9,112,220</u> |
| Total financial assets available within one year | 34,451,237 |
| Less: | |
| Amounts unavailable for general expenditures within one year, due to: | |
| Donor-restricted for specified purposes | (3,151,340) |
| Allocations payable to agencies | <u>(19,692,462)</u> |
| Total financial assets available to management for general expenditures within one year | <u><u>\$ 11,607,435</u></u> |

United Way manages its liquidity so that financial assets are available as its general expenditures, liabilities, and other obligations come due. The United Way is supported primarily by contributions. Receivables are expected to be collected within one year.

SUPPLEMENTAL SCHEDULE

TULSA AREA UNITED WAY

**SUPPLEMENTAL SCHEDULE OF ALLOCATIONS,
DESIGNATIONS AND OTHER FUNDING**

Years ended December 31, 2018 and 2017

| Allocations and Designations | 2018 | 2017 |
|---|------------|------------|
| A New Leaf | \$ 373,950 | \$ 373,950 |
| Ability Resources | 156,911 | 156,911 |
| American Red Cross, Tulsa Chapter | 550,000 | 550,000 |
| Big Brothers Big Sisters of Oklahoma | 309,217 | 309,217 |
| Boy Scouts of America, Indian Nations Council | 562,740 | 562,740 |
| Bridges Foundation, The | 232,000 | 232,000 |
| Bristow Social Services | 70,667 | 70,667 |
| Broken Arrow Neighbors | 80,192 | 80,192 |
| Broken Arrow Seniors, Inc. | 44,269 | 44,269 |
| Camp Fire USA, Green Country Council | 322,200 | 312,200 |
| Caring Community Friends Inc. of Sapulpa | 40,000 | 27,838 |
| Center for Employment Opportunities | 150,000 | 150,000 |
| Center for Individuals with Physical Challenges, The | 307,255 | 295,695 |
| Child Abuse Network | 249,000 | 249,000 |
| Combined State Campaign Designations | - | 7,951 |
| Community Action Project of Tulsa County | 658,894 | 658,894 |
| Community Health Charities | - | 30,814 |
| Community Service Council | 216,399 | 376,399 |
| Community Service Council - Special 2-1-1 Funding | 150,000 | - |
| Community Service Council- MHSC & Planning Programs | 131,600 | - |
| Creek County Literacy Program | 34,640 | 34,640 |
| Crossroads | 106,021 | 106,021 |
| Crosstown Learning Center | 140,000 | 140,000 |
| Domestic Violence Intervention Services | 910,000 | 962,995 |
| Domestic Violence Intervention Services - Special Grant | 62,000 | 50,000 |
| Eastern Oklahoma Donated Dental Services, Inc. | 90,000 | 80,000 |
| Family & Children's Services | 1,678,939 | 1,678,939 |
| Girl Scouts of Eastern Oklahoma | 364,994 | 364,994 |
| Global Gardens | 69,000 | 69,000 |
| Goodwill Industries of Tulsa | 479,365 | 479,365 |
| Hospice of Green Country, Inc. | 73,452 | 73,452 |
| Hospice of Green Country, Inc. - Special Grant | 50,000 | 50,000 |
| KIPP Academy | 372,500 | 372,500 |
| Leadership Tulsa | 17,250 | 17,000 |
| Legal Aid Services of Oklahoma, Inc. | 412,660 | 412,660 |
| LIFE Senior Services | 773,967 | 765,951 |
| Mental Health Association | 540,980 | 516,080 |
| Mental Health Association - Special Grant | - | 50,000 |
| Miscellaneous and Other Agency Grant Funding | 14,137 | 3,400 |
| Morton Comprehensive Health Services | 325,000 | 325,000 |
| Morton Comprehensive Health Services - Special Grant | 90,000 | 90,000 |

TULSA AREA UNITED WAY

**SUPPLEMENTAL SCHEDULE OF ALLOCATIONS,
DESIGNATIONS AND OTHER FUNDING (continued)**

Years ended December 31, 2018 and 2017

| | 2018 | 2017 |
|---|------------|------------|
| Allocations and Designations (continued) | | |
| Okmulgee County Family Resource Center, Inc. | \$ 129,634 | \$ 129,634 |
| Okmulgee County Homeless Shelter | 90,000 | 90,000 |
| Okmulgee-Okfuskee County Youth Services | 129,793 | 116,868 |
| Operation Aware of Oklahoma | 142,778 | 142,778 |
| Other United Ways | - | 18,516 |
| Owasso Community Resources | 67,213 | 67,213 |
| Palmer | 306,718 | 306,718 |
| The Parent Child Center of Tulsa | 590,254 | 590,254 |
| Reading Partners | 312,500 | 275,000 |
| RSVP | 78,913 | 78,913 |
| Rogers County United Way | 75,000 | 75,000 |
| Show, Inc. | 118,835 | 118,835 |
| Salvation Army | 1,394,596 | 1,394,596 |
| Sand Springs Community Services | 72,079 | 72,079 |
| Street School | 365,007 | 290,007 |
| Tristesse Grief Center | 75,000 | 75,000 |
| TSHA, Inc. | 216,681 | 216,681 |
| Tulsa Advocates for the Rights of Citizens with Developmental Disabilities | 171,341 | 176,341 |
| Tulsa Boys' Home | 343,495 | 343,495 |
| Tulsa C.A.R.E.S. | 469,536 | 433,385 |
| Tulsa C.A.R.E.S. - Special Grant | 50,000 | - |
| Tulsa Community Work Advance | - | 255,000 |
| Tulsa Court Appointed Special Advocates | 112,609 | 112,609 |
| Tulsa Day Center for the Homeless | 235,000 | 235,000 |
| 12 & 12, Inc. | 300,000 | 300,000 |
| Wagoner Area Neighbors | 66,150 | 66,150 |
| YMCA of Greater Tulsa | 734,018 | 711,518 |
| YWCA of Tulsa | 428,018 | 428,018 |
| Youth at Heart | 230,300 | 230,300 |
| Youth Services of Creek County | 150,000 | 150,000 |
| Youth Services of Tulsa | 757,336 | 757,336 |
| Youth Services of Tulsa - Special Grant | 50,000 | - |
| | 19,473,003 | 19,387,978 |
| Total Allocations and Designations | | |

TULSA AREA UNITED WAY

**SUPPLEMENTAL SCHEDULE OF ALLOCATIONS,
DESIGNATIONS AND OTHER FUNDING (continued)**

Years ended December 31, 2018 and 2017

| | 2018 | 2017 |
|--|---------------|---------------|
| Collaborative Initiatives and Other Special Funding | | |
| A Way Home for Tulsa - Pathways Program | \$ 100,000 | \$ 100,000 |
| Anti Bullying Initiative | - | 25,000 |
| Broken Arrow Public Schools | 35,000 | - |
| Tulsa Campaign to Prevent Teen Pregnancy | 60,000 | 120,000 |
| City Year | 100,000 | 100,000 |
| Family & Children's Services - Community Response Team | 106,011 | 106,011 |
| Growing Together | - | 100,000 |
| Healthy Minds | 20,000 | - |
| ImpactTulsa | 200,000 | 200,000 |
| Madison Strategies/Work Advance | 150,000 | 80,000 |
| Safe Baby Court | 80,000 | 80,000 |
| STEM Alliance | 70,000 | 60,000 |
| Strong Tomorrows | 409,000 | 317,000 |
| Tulsa County Child Protection Center | 42,500 | 42,500 |
| | 1,372,511 | 1,330,511 |
| Innovation Grant Funding | | |
| Caring Community Friends | - | 37,000 |
| Center for Employment Opportunities | 85,000 | - |
| First Step Male Diversion Program | - | 71,250 |
| Legal Aid Services of Oklahoma, Inc. | 60,000 | - |
| Mental Health Association | - | 61,750 |
| Tulsa Community WorkAdvance | 150,500 | 80,000 |
| | 295,500 | 250,000 |
| Total Innovation Grant Funding | 295,500 | 250,000 |
| Total Allocations before Combined Federal Campaign | 21,141,014 | 20,968,489 |
| Combined Federal Campaign - Nonmember Agencies ⁽¹⁾ | | |
| Total CFC designations - Nonmember Agencies | - | 13,971 |
| | 21,141,014 | 20,982,460 |
| Total allocations | 21,141,014 | 20,982,460 |
| Less donor designations to agencies | (642,720) | (718,255) |
| | \$ 20,498,294 | \$ 20,264,205 |

⁽¹⁾ Beginning in fall 2017, United Way ceased to serve as the Principal Combined Fund Organization (PCFO) for the Greater Tulsa Area Combined Federal Campaign. The Combined Federal Campaign was reorganized under a web-based system that will act as a single giving system and eliminated the need for manual processing functions, previously performed by the PCFO.